



**VOLATUS
AEROSPACE**

INTEGRATED AEROSPACE CAPABILITY PLATFORM

Commercially Proven. Defence-Ready by Design.

LEADERSHIP



Glen Lynch
CEO



Abhinav Singhvi
CFO



Greg Colacitti
COO



Rob Walker
CCO



Luc Masse
Exec VP



"Krish"
CTO

130+ Combined Years of Professional Aviation Experience

Note: CTO Identity kept stealth for security reasons

AN URGENT NEED TO RE-CAPITALIZE CANADA'S INDUSTRIAL DEFENCE BASE



Government of Canada launches Defence Drone Initiative to strengthen Canada's sovereign defence capabilities

National Defence – July 23, 2026



Government of Canada

Gouvernement du Canada

The Canadian drone industry is spinning up — with lessons from Ukraine

Canada has started to get serious about developing its drone warfare capabilities

CBC – August 6, 2025

Canada's New Strategy Looks To Rebuild, Rearm and Reduce Reliance

Canada's newly launched Defence Industrial Strategy commits more than \$81 billion to modernize the armed forces, boost domestic defense production and streamline procurement, while raising questions about execution and alliance alignment.

Signal – June 1, 2026

Canada promises to spend 5% of GDP on defence by 2035 in pact with NATO leaders

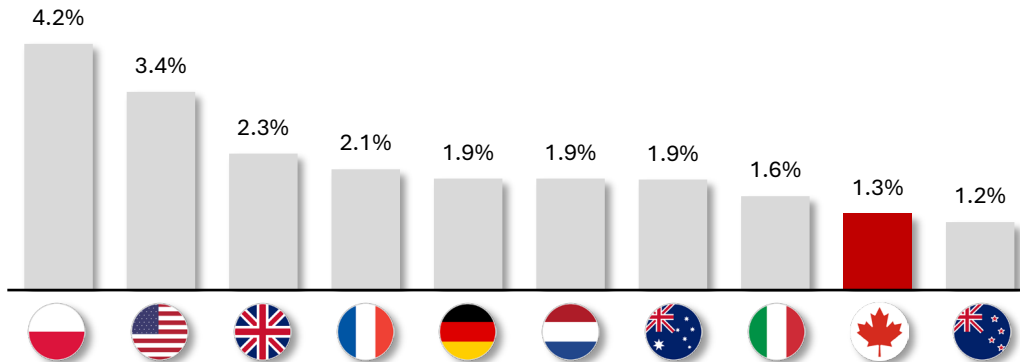
CBC – June 25, 2025

Canada's \$150-billion challenge: How to build a homegrown defence sector and fast

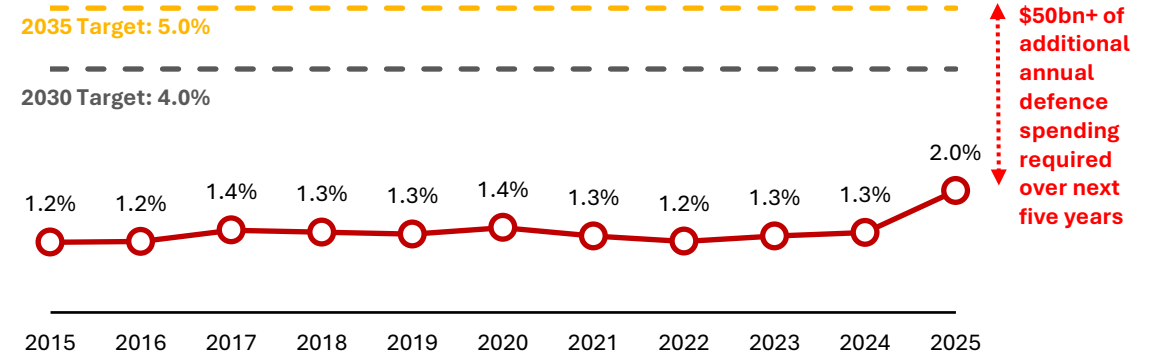
Ottawa aims to prioritize domestic companies for military spending, if capacity and procurement hurdles can be overcome

Financial Post – April 3, 2026

Canada's Spending Trails Most of its Allies (2024 Military Spend % of GDP)



Canada's Defence-Spending Targets (Military Spend % of GDP)



Source: Government of Canada and Public News Media Publications

ALIGNMENT WITH CANADA'S DEFENCE INDUSTRIAL STRATEGY

DIS PRIORITY

VOLATUS POSITIONING

✓ Domestic manufacturing & industrial capacity	53,000 sq ft Mirabel RPAS production hub - scalable Canadian manufacturing anchor
✓ Sovereign control of critical technologies	Centralized engineering authority; consolidated, Canadian-owned IP
✓ Secure & resilient supply chains	NATO-aligned sourcing and controlled integration model
✓ Operationally relevant innovation	Active commercial and sovereign operations at scale - proven in the field
✓ Industrial scale & SME development	Integrated platform, commercial-first validation; ~20 acquisitions integrated
✓ Allied interoperability (Five Eyes / NATO)	Operating footprint across Canada, US, UK and Europe
✓ Export growth & allied supply-chain integration	Canadian manufacturing base structured for allied export eligibility

7 of 7 DIS priorities addressed - uniquely positioned to benefit from Canada's DIS

THE OPPORTUNITY

\$81.6B

Total reinvestment under the Defence Industrial Strategy (Feb 2026)

\$6B

Defence platform to help Canadian enterprises seize defence-sector opportunities

5%

NATO defence-spending target Canada has committed to reach by 2035

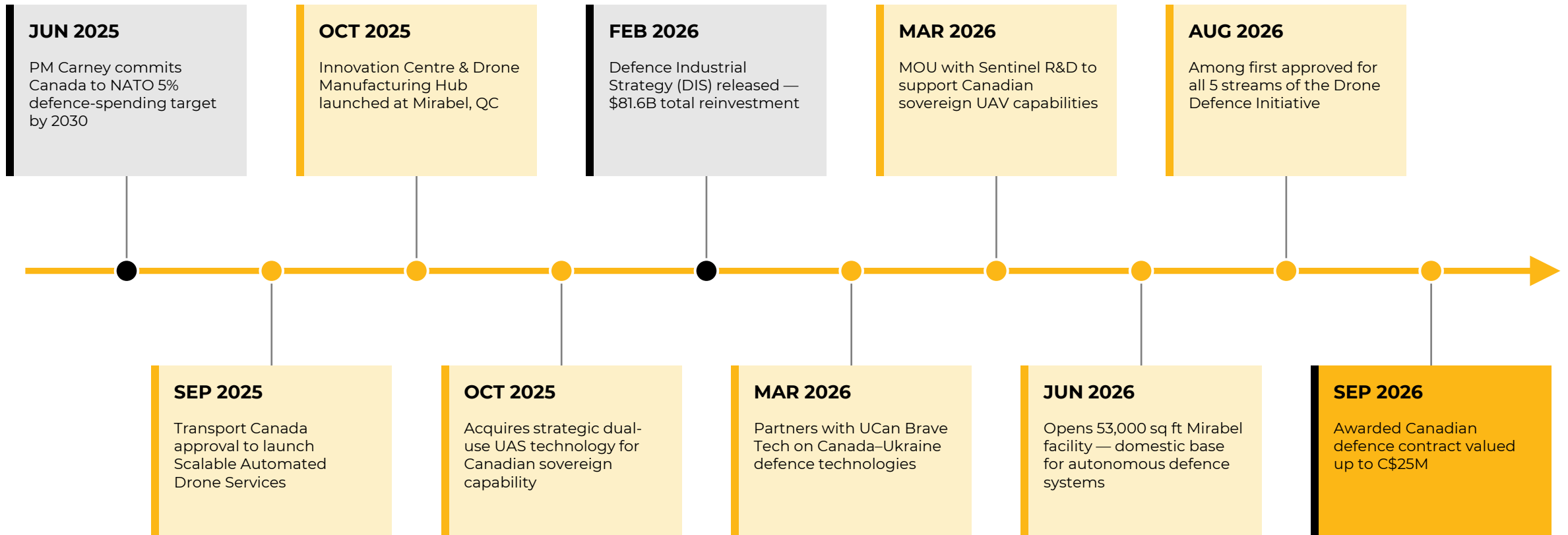
5 / 5

Drone Defence Initiative streams Volatus is approved for

VOLATUS IS CAPITALIZING ON THE OPPORTUNITY

Canada sets the policy — Volatus delivers the capability. 15 months, 8 milestones.

● Canada policy signal ● Volatus action



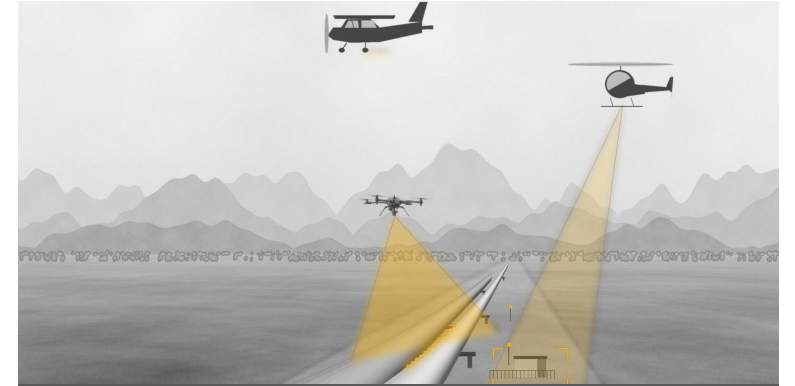
CORE CAPABILITIES



EO/TIR



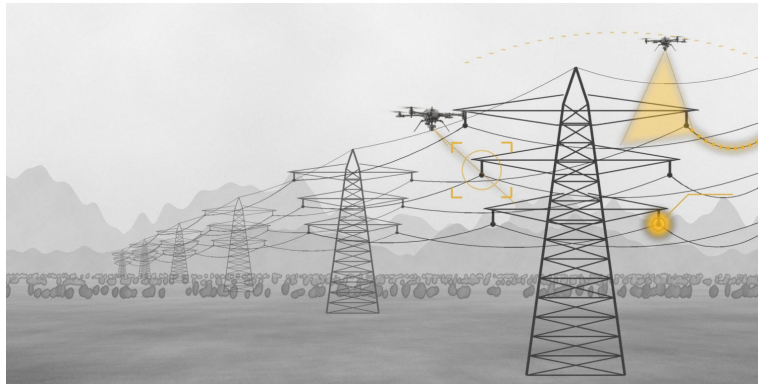
LiDAR



Pipeline Inspection



Cargo Delivery



Powerline Inspection



Defence Systems

CORE OFFERINGS

01

Defence & Security Solutions

Mission-critical aerial systems and C-UAS for government, public safety and allied defence

- ISR platforms & counter-UAS
- SKYDRA™ SaaS planning & simulation
- NATO-aligned training delivery
- Defence-grade RPAS development

02

Aerial Intelligence Services

Inspection, mapping and data collection across oil & gas, utilities, infrastructure, forestry and agriculture

- Inspection, mapping & surveillance
- Advanced sensors, GIS & ML analytics
- AIRS 3 Advanced Integrity Reporting

03

Cargo & Logistics Solutions

Drone cargo for time-critical and remote-access deliveries

- BVLOS-certified platforms
- Medical supply logistics
- Canary RPAS proprietary cargo drone
- DroneSpot™ infrastructure

04

Equipment Sales & Maintenance

Value-added reseller of drones, sensors and related technology

- Integration & customization
- Post-sales support & maintenance
- Commercial & public-safety markets

05

Training & Certification

Drone operator training and certification across North America and the UK

- Thermography & multispectral
- Advanced sensor certification
- Pilot certification programs
- Transport Canada & CAA aligned

COMPETITIVE ADVANTAGE

THE MARKET GAP

HOW VOLATUS CLOSES IT

- | | | | |
|----------|--|---|---|
| 1 | Fragmented drone OEM ecosystem | ➔ | Platform-agnostic integrator - ~20 acquisitions, proprietary Canary RPAS plus multi-OEM portfolio |
| 2 | Limited domestic integration capacity | ➔ | 53,000 sq ft Mirabel manufacturing hub and Innovation Centre - sovereign production base |
| 3 | Training and regulatory bottlenecks | ➔ | In-house training & certification (Canada, UK); Transport Canada approval for scalable automated BVLOS services |
| 4 | No vertically integrated Canadian autonomy platform | ➔ | Full stack: aircraft, sensors, SKYDRA™ software, AIRS 3 analytics, DroneSpot™ infrastructure, operations |
| 5 | Defence programs require operational credibility | ➔ | Approved for all 5 Drone Defence Initiative streams; C\$25M defence contract; NATO-aligned training delivery |

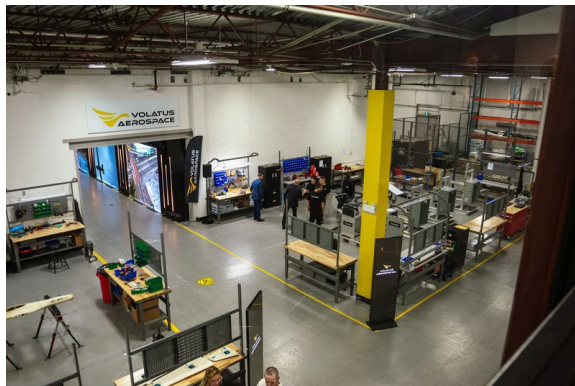


**THE GAP
IS NOT AIRCRAFT,

IT IS INTEGRATED
EXECUTION
CAPABILITY**

A Canadian platform that owns every layer - hardware, software, training, and operations.

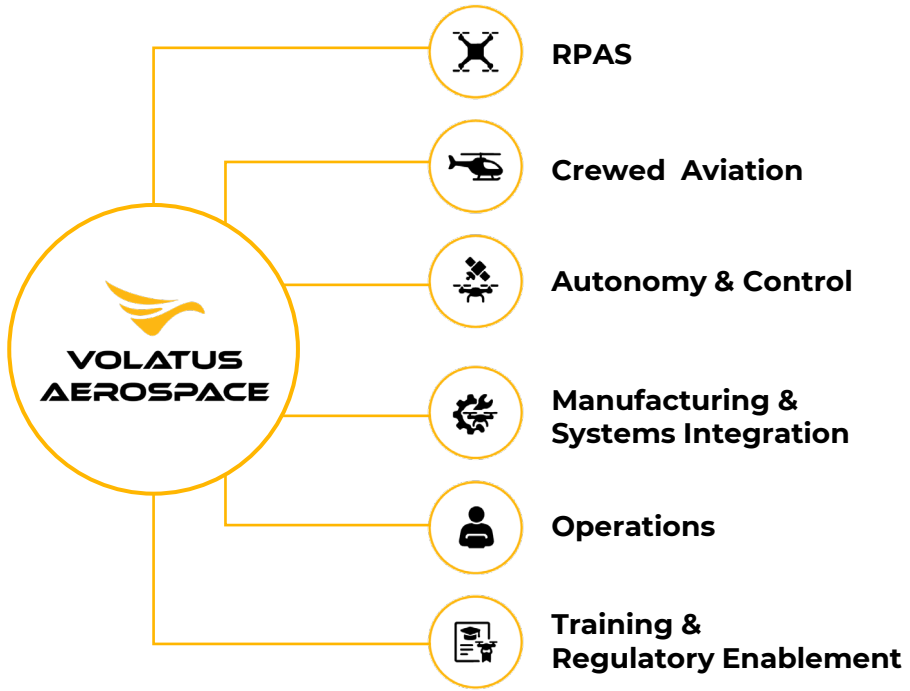
MIRABEL MANUFACTURING FACILITY (MIRABEL, QC)



On Sept. 29 2026, Volatus' Official Opening of Mirabel Facility as Canadian Manufacturing Operations Scale

See Press Release on September 29, 2026 for more details: [press release](#)

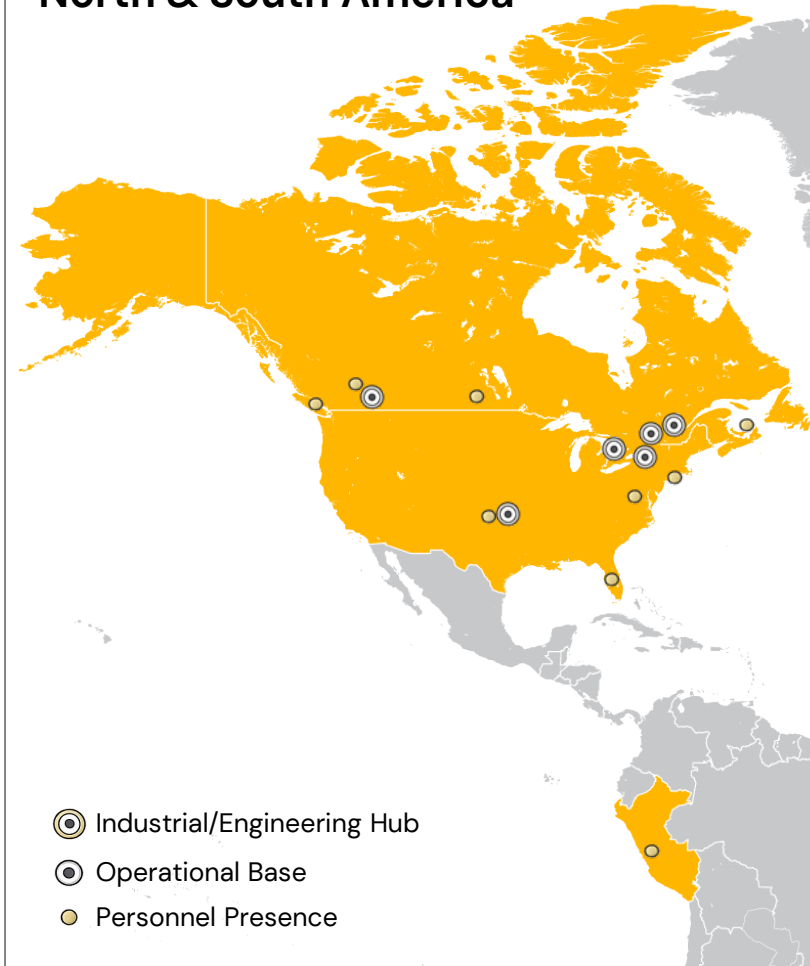
COMPANY OVERVIEW



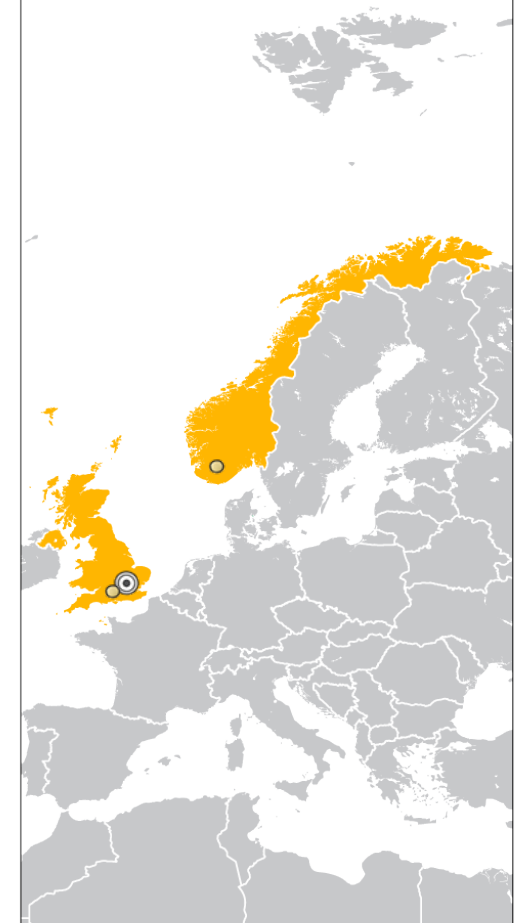
Canada = Industrial Anchor

Global = Growth Engine

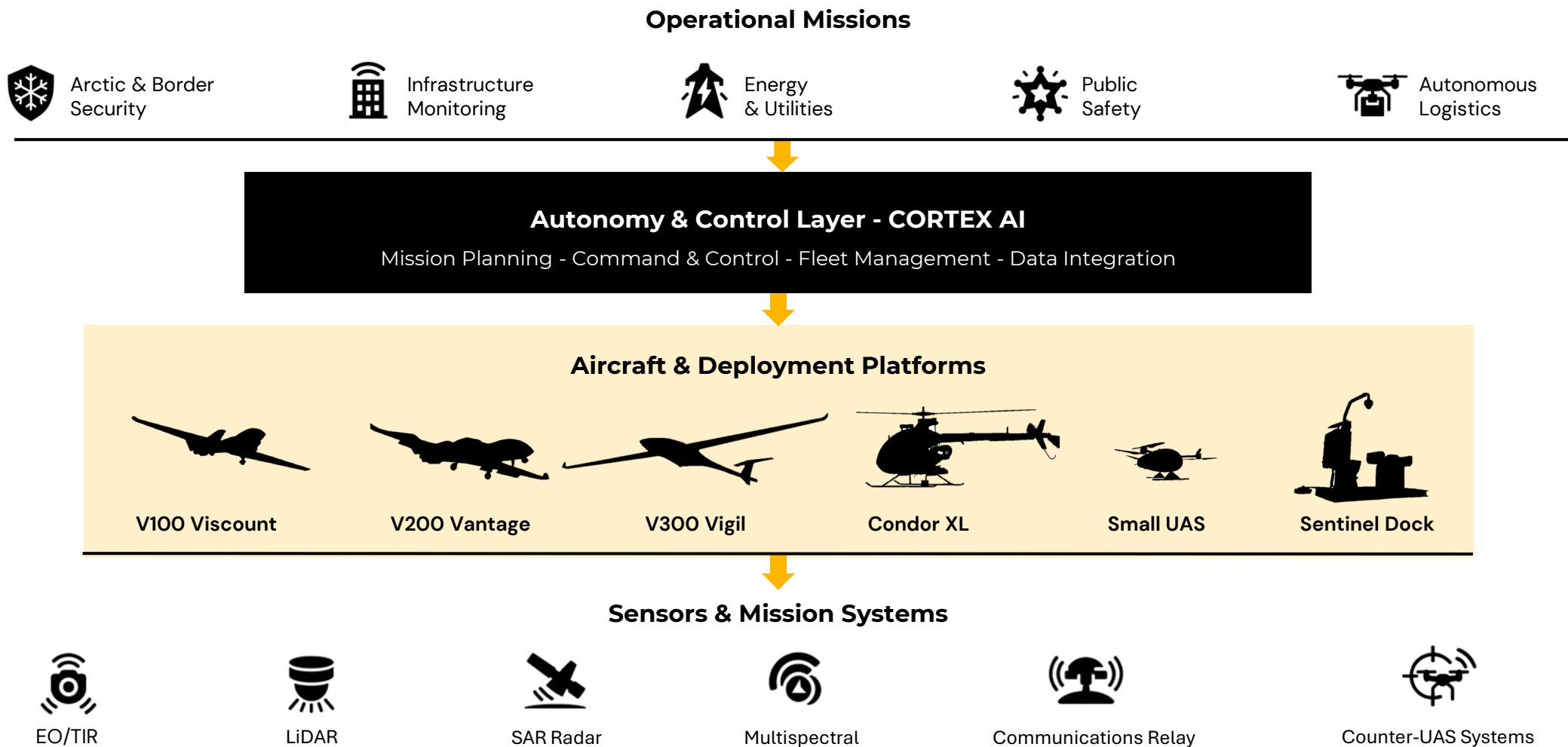
North & South America



Europe

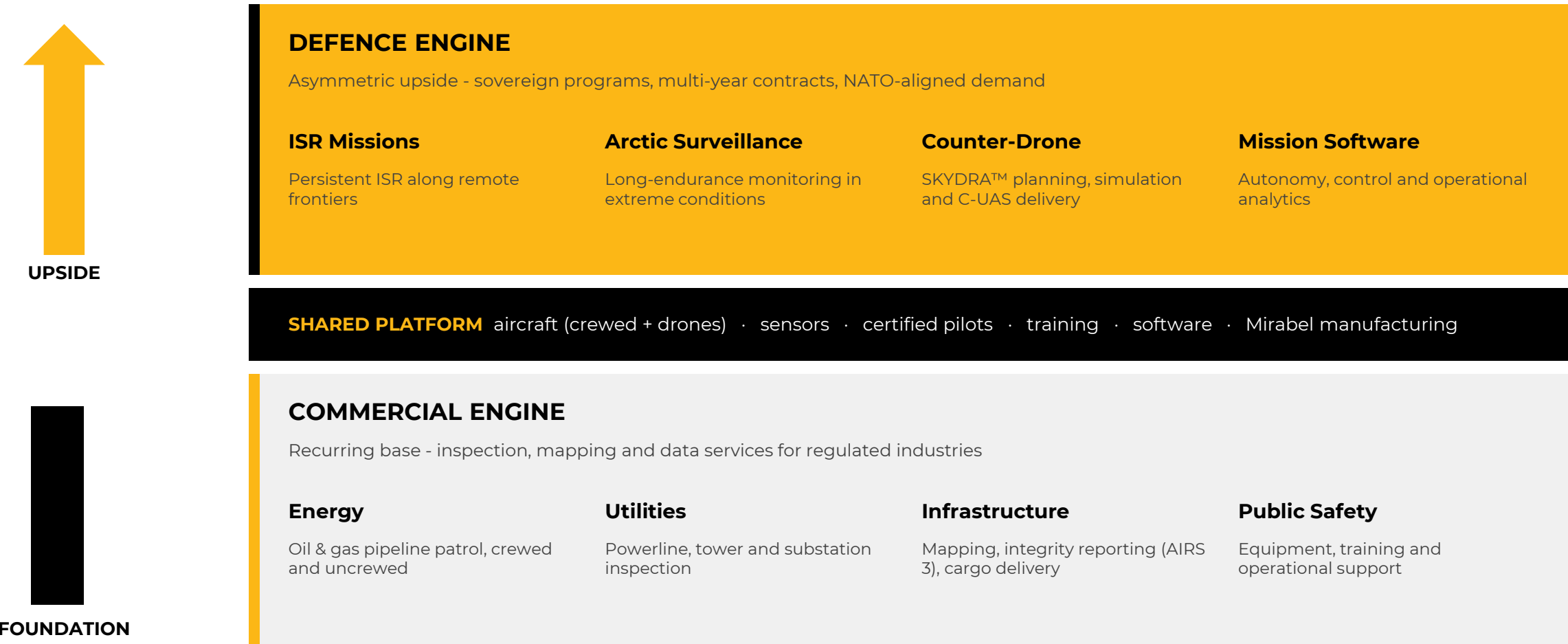


AIRCRAFT & TECHNOLOGY PORTFOLIO OVERVIEW



INDUSTRIES SERVED

One platform, two engines: a recurring commercial base with defence upside layered on top



FINANCIAL SNAPSHOT

+26%
YoY Revenue
Growth

\$11.1M
FY2025A Gross
Profit

32%
FY2025A Gross
Margin

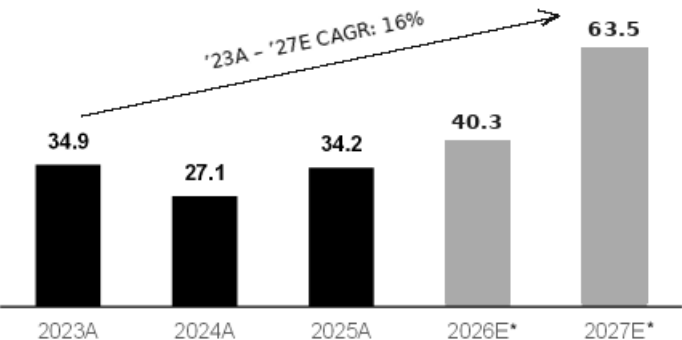
+106%
YoY Equipment
Revenue Growth

+244%
YoY EU/UK
Revenue Growth

\$61M
Cash on Hand¹

25%
Defence revenue
contribution

Total Revenue — YoY Annual (\$M)

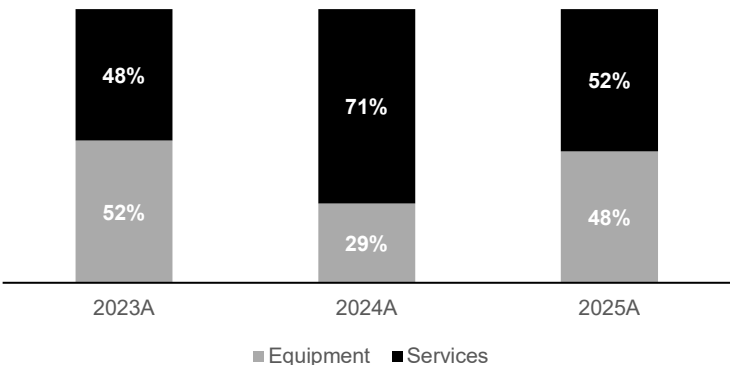


\$11.1M / 32%
FY2025A Gross Profit /
Margin (%)

\$25.0M / 33%
FY2027E Gross Profit /
Margin (%)

FY2025A Gross Profit of \$11.1M (Margins: 32%), to FY2027E \$25mm (Margins of 33%) as a result of mix shift to equipment

Product Mix — Equipment vs Services (%)

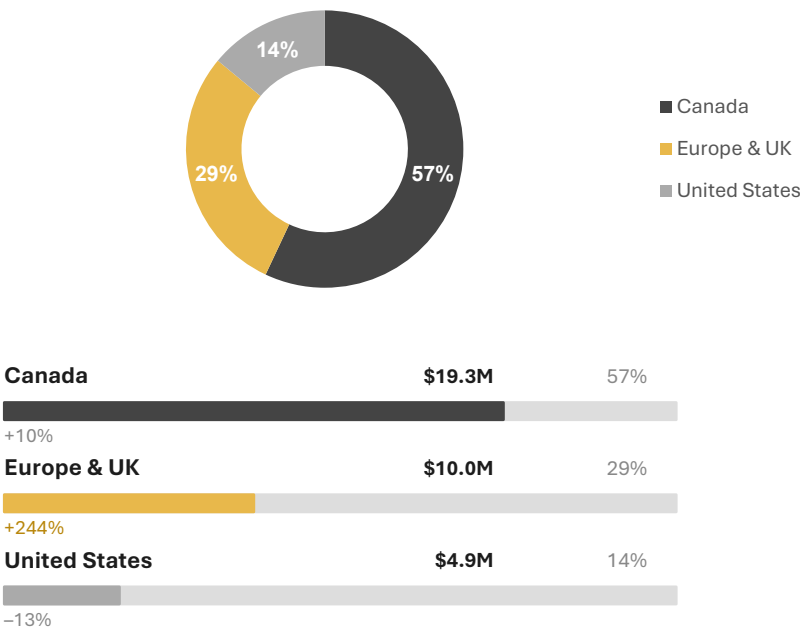


48%
Equipment \$16.3M

52%
Services \$17.9M

Defence: 25% of FY2025A. Targeting 60–65% of future revenue mix.

Geographic Revenue — FY2025A vs FY2024A



Estimated Backorder: \$75M²

Unfactored Sales Pipeline exceeds \$500M

Source: Audited FY2025 consolidated financial statements. All figures in Canadian dollars. *Includes Analyst Consensus as of Oct 2026 | Forward Looking Disclaimer

Notes:

1. As of June 08, 2026

2. Backorder includes ARR over 5 years period and option exercise of defence contracts over 5 years

CAPITAL STRUCTURE & ALIGNMENT

Basic / Fully Diluted Shares Outstanding ¹	Fully Diluted Market Capitalization ²	Stock Price Reference ²	Net Cash Position ³	EV / 2026E & 2027E Revenue (x)*
675 Mn / 778 Mn	C\$ 399 Mn (US\$ 279 Mn)	C\$ 0.54 (US\$ 0.37)	C\$ 50 Mn (US\$ 35 Mn)	8.7x & 7.8x

Ownership Alignment

Board & Management Ownership (Basic)

~21%

Board & Management Ownership (Fully Diluted)

~18%

Insider items

- Major insider holding
- Long-term commitment
- Structured equity alignment

Equity Compensation Philosophy

- Equity tied to long-term value creation
- Performance-based vesting
- Talent retention focused
- Dilution managed with discipline

Source: Audited FY2025 consolidated financial statements. All figures in Canadian dollars. *Includes Broker Research Estimates | Forward Looking Disclaimer

Notes:

1. Share count adjusted for subsequent events share issuance; assumes TSM for options, warrants conversion and convertible debt converted to equity
2. Stock price as of September 30, 2026
3. As of June 30, 2026

GROWTH STRATEGY



THE CLOSED LOOP



∩ Each turn of the loop lowers cost, deepens customer lock-in and widens the data moat - a vertically integrated, closed-loop aerospace platform



THANK YOU

investorrelations@volatusaerospace.com

(OTCQX: TAKOF) (TSX: FLT) (FRA: A2JEQU)

www.volatusaerospace.com